

**Academy of Public Administration  
under the President of the Republic of Kazakhstan**

**Master's Program  
«7M04120 - Public Administration» (Executive MPA)**

**Goals:** Training of Masters in Public Administration and Public Service with managerial competences, able to develop and implement effective public decisions.

***Program objectives:***

- build managerial competencies to react quickly to changes and make effective decisions;
- develop competencies for developing and implementing public policies.

**Benefits of the program:**

- developing innovative, analytical and managerial skills in the educational process;
- the opportunity to study within the framework of academic mobility and internship programs at a foreign partner university and international organizations;
- the opportunity of obtaining a double-degree educational program at the partner university Maxwell School of Citizenship and Public Affairs at Syracuse University;
- involvement of leading foreign and Kazakh experts, practitioners of public administration to teach certain disciplines;
- development of social networking, interaction with managers from various ministries and departments (peer learning);
- disciplines in the state, Russian languages.

**Expected learning outcomes:**

- ***Strategic thinking and vision:*** the ability to think globally, develop a strategy;
- ***Leadership and performance management:*** the ability to be a leader, effectively plan and organize work, explain strategic goals and priorities, correctly determine authority, and distribute responsibility. At the same time, creating conditions and orienting the team towards the high-quality and timely fulfillment of the tasks set;
- ***Effective decision-making:*** the ability to set specific tasks and assignments in line with strategic goals, and the ability to make consistent and effective decisions;
- ***Collaboration and customer orientation:*** the ability to guide employees to build effective interactions with government agencies and organizations, and to use each employee's potential to achieve their goals. At the same time, knowledge and use of effective service delivery tools;
- ***Responsiveness:*** having the competence to develop effective measures to respond to changes in a prompt time, to analyse these changes and to make appropriate proposals for new approaches to work;
- ***Integrity:*** adhering to ethical norms, developing a sense of commitment to ethical norms and standards in the team, integrating ethical norms and values into practice;

- **Responsibility and initiative:** the ability to take personal responsibility for organising the activities of the organizational unit. At the same time, the ability to consider and develop proposals for the implementation of innovative approaches and solutions aimed at improving the efficiency of activities.

Semester	Name of the discipline	ECTS
1	Applied Economics of the Social State	4
	Legal Aspects of Public Administration	3
	Strategic Management and Leadership	4
	Practice	2
	ERWM	2
	<b>TOTAL 1<sup>st</sup> MODULE</b>	<b>15</b>
2	Analysis and Evaluation of State Policy	3
	Public Sector Economics	3
	Management of Sustainable Development of the Region	4
	Internship	2
	ERWM	3
	<b>TOTAL 2<sup>nd</sup> MODULE</b>	<b>15</b>
3	Financial Management in Public Administration	3
	<i>Experimental - research work of the Master student (here in after – ERWM)</i>	6
	<i>Final attestation (design of Master's project)</i>	6
	<b>TOTAL 3<sup>rd</sup> MODULE</b>	<b>15</b>
4	Professional Communication and Conflict Management	3
	Making Decisions Based on Data Analysis	3
	Language Competencies for Managers (in the State Language)	3
	<i>Final attestation (defense of Master's project)</i>	6
	<b>TOTAL 4<sup>th</sup> MODULE</b>	<b>15</b>
<b>Total theoretical study</b>		<b>35</b>
<b>ERWM:</b>		<b>13</b>
• ERWM, including the implementation of the Master's project		<b>11</b>
• Internship		<b>2</b>
Final attestation ( <i>Design and defense of Master's project</i> )		<b>12</b>
<b>Total additional types of study</b>		<b>25</b>
<b>TOTAL MANDATORY CREDITS</b>		<b>60</b>